



Unaudited Financial Statements

for the Half-Year ended 30 June 2018

Expressed in Trinidad & Tobago Dollars

CHAIRMAN'S REVIEW - H1 2018

Unilever Caribbean Limited's (UCL) results show the impacts of the continued economic and financial challenges experienced by Trinidad and Tobago and the Southern Caribbean territories. The underlying slowdown of economies continues to be a concern, especially in Barbados and in Suriname. Consequently, UCL delivered in H1 \$215M in turnover; an 11% decrease versus prior year. However, turnover in Q2 2018 increased to \$114M vs 2018 Q1 turnover of \$101M.

Gross margins were maintained due to increased focus on higher margin categories and improved operational efficiencies, which compensated for the increased depreciation costs from the \$54M capital investment completed in 2017. The re-enforcement of the growth mindset and other key initiatives, together with the deployment of the zero-based budget programme, provided savings in operating expenses of 16% year on year. These actions also contributed to an improved cash position of \$41.8M at end June 2018 vs \$34.9M at end June 2017. Profit before tax was \$9.3M vs \$9.7M in prior year. Profit after tax closed at \$6.3M vs \$6.8M in 2017.

While your board is not satisfied with the disappointing 2018 half year results, we are encouraged that our transformation efforts are yielding improvement – as evidenced by the 13% increase in sales between quarter 1 and quarter 2. With a return to GDP growth this year in the local economy, along with some regional economies strengthening, and reduced volatility in oil prices, we are well positioned to complete the stabilisation of the business and return to sustainable growth as we restore confidence to all stakeholders. Your board will continue to work with the leadership team to refine and execute the turnaround strategy for long-term growth.

As previously communicated, Unilever Caribbean Limited has approved and completed the sale of the Spreads business to KKR on 2nd July 2018. The company remains committed to the market and will continue to invest in expanding the portfolio offered to consumers in line with its global strategy.

We also commit to accelerate the implementation of initiatives to deliver improved performance. Your directors have approved an interim dividend of TT\$0.08 per share (2017: nil) which will be paid on 10th September, 2018 to shareholders. The record date for payment will be Tuesday 28th August, 2018.



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SUMMARY STATEMENT OF FINANCIAL POSITION

	UNAUDITED AS AT		AUDITED	
	30 JUN 18	30 JUN 17	31 DEC 17	
ACCETC	\$'000	\$'000	\$'000	
ASSETS				
Non-current assets Property, plant and equipment	129,918	127,907	154,741	
Retirement benefit asset	66.249	46.907	68.432	
Deferred tax asset	7,175	7,568	7,540	
Deterred tax asset	203,342	182,382	230,713	
Current assets	200,042	102,002	200,710	
Assets held for sale	23,151		_	
Inventories	54,208	64,892	49,779	
Trade and other receivables	85,451	133.720	111,180	
Due from related companies	26,932	4.466	13,683	
Taxation recoverable	8.483	9.774	7,815	
Cash at bank and in hand	41,785	34,900	31,720	
	240,010	247,752	214,177	
Total assets	443,352	430,134	444,890	
EQUITY AND LIABILITIES				
EQUITY				
Stated capital	26,244	26,244	26,244	
Property revaluation surplus	35,643	35,643	35,643	
Retained earnings	161,381	154,455	172,433	
Total equity	223,268	216,342	234,320	
LIABILITIES				
Non-current liabilities				
Retirement and termination benefit obligation	23,917	25,228	27,391	
Deferred tax liabilities	33,086	28,634	34,385	
	57,003	53,862	61,776	
Current liabilities				
Trade and other payables	81,491	97,949	86,367	
Provisions for other liabilities	9,165	6,400	8,903	
Due to parent and related companies	72,425	55,581	53,524	
	163,081	159,930	148,794	
Total liabilities	220,084	213,792	210,570	
Total equity and liabilities	443,352	430,134	444,890	



John De Silva, Managing Director

Nanoka Persad Nanda Persad, Finance Director

NOTES TO THE FINANCIAL STATEMENTS:

- Basis of preparation. These summary financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standard Board (IASB).
- Summary of significant accounting policies. The principal accounting policies applied in the preparation
 of these summary financial statements are consistent with those disclosed in the audited financial
 statements as at and for the year ended December 31, 2017, and have been consistently applied to all
 periods presented, unless otherwise stated.

SUMMARY STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	UNAUDITED 3 MONTHS ENDED		UNAUDITED 6 MONTHS ENDED		AUDITED 12 MONTHS ENDED	
	30 JUN 18 \$'000	30 JUN 17 \$'000	30 JUN 18 \$'000	30 JUN 17 \$'000	31 DEC 17 \$'000	
Turnover	114,135	126,550	214,980	241,631	464,042	
Cost of sales	[72,051]	(77,030)	(138,453)	[151,964]	[297,897]	
Gross profit	42,084	49,520	76,527	89,667	166,145	
Selling and distribution costs	[26,969]	(37,704)	(55,160)	(63,361)	[115,245]	
Administrative expenses Loss on disposal of plant	(7,183)	(7,689)	(12,091)	(16,351)	(29,474)	
and equipment	-	-	-	-	(1,910)	
Operating profit	7,932	4,127	9,276	9,955	19,515	
Finance income/(costs)-net	40	[126]	42	(246)	(352)	
Profit before taxation	7,972	4,001	9,318	9,709	19,163	
Taxation	(2,383)	(1,012)	[2,976]	(2,875)	(8,693)	
Profit after taxation	5,589	2,989	6,342	6,834	10,470	
Other comprehensive income						
Re-measurements of defined benefit asset/ liability	-	-	-	_	20,488	
Related tax	-	-	2,552	-	(6,146)	
Total comprehensive income						
for the period	5,589	2,989	8,894	6,834	24,812	
Earnings per share	\$0.21	\$0.11	\$0.24	\$0.26	\$0.40	

SUMMARY STATEMENT OF CASH FLOWS

	UNAUDITED 3 MONTHS ENDED 30 JUN 18 30 JUN 17 \$'000 \$'000		UNAUDITED 6 MONTHS ENDED 30 JUN 18 30 JUN 17 \$'000 \$'000		AUDITED 12 MONTHS ENDED 31 DEC 17 \$'000	
Operating activities Profit before taxation	7,972	4,001	9,318	9.709	19,163	
Adjustment for items not	1,912	4,001	7,310	9,709	17,103	
affecting working capital	550	2,174	3,334	8,767	11,087	
Operating profit before						
working capital changes	8,522	6,175	12,652	18,476	30,250	
Net decrease /(increase) in working capital	14,317	21,251	35,460	(6,175)	11,127	
Cash flows from	14,517	21,201	33,400	(0,173)	11,127	
operating activities Taxation & interest paid	22,839	27,426	48,112	12,301	41,377	
(net of refunds)	[1,012]	[6,549]	[2,025]	[11,388]	[11,388]	
Net cash flows from operating activities	21,827	20,877	46,087	913	29,989	
Cash flows used in investing activities Purchase of plant and equipment Proceeds from sale of property,	(704)	[6,191]	(2,953)	(10,279)	(43,020)	
plant and equipment Net cash flows used in		-	-	-	487	
investing activities	(704)	(6,191)	(2,953)	(10,279)	(42,533)	
Cash flows used in financing activities	(20.0/0)	(40.404)	(22.07.0)	(40,404)	(40,404)	
Dividends paid	(33,068)	(13,121)	(33,068)	(13,121)	(13,121)	
Net cash flows used in financing activities	(33,068)	[13,121]	(33,068)	(13,121)	(13,121)	
Increase / (decrease) in cash and cash equivalents	(11,946)	1,566	10,065	(22,486)	(25,666)	
Cash and cash equivalents at beginning of period	53,731	33,334	31,720	57,386	57,386	
Cash and cash equivalents at the end of period	41,785	34,900	41,785	34,900	31,720	
Represented by: Cash at bank and in hand	41,785	34,900	41,785	34,900	31,720	

SUMMARY STATEMENT OF CHANGES IN EQUITY

	Stated Capital \$'000	Property Revaluation Surplus \$'000	Retained Earnings \$'000	Total Equity \$'000
Balance as at 1 January, 2018 Total comprehensive income for the period Dividends	26,244 - -	35,643 - -	172,433 8,894 [19,945]	234,320 8,894 (19,945)
Balance as at 30 June, 2018	26,244	35,643	161,381	223,268
Balance as at 1 January, 2017 Total comprehensive income for the period Dividends	26,244	35,643 - -	173,865 6,834 (26,244)	235,752 6,834 (26,244)
Balance as at 30 June, 2017	26,244	35,643	154,455	216,342